

Health Affairs Committee Meeting - Public Session

University of Missouri System

Conference Room, Women's and Children's Hospital, Keene Street

Apr 13, 2023 1:00 PM - 2:10 PM CDT

Table of Contents

I. Public Session Call to Order (1:00 PM)	2
Committee Cover HA 2023.docx	2
A. Information	
1. Executive Vice Chancellor and Dean Report	4
April 13 2023 HAC - OPEN EVC Update.pptx	4
2. MU Health Care Financial Update	21
April 13 2023 HAC - OPEN Financials.pptx	21
3. Missouri University of Science and Technology	23
April 13 2023 HAC - OPEN Missouri S&T.pptx	23
B. Action	
1. Minutes Approval, February 2, 2023 Health Affairs Committee Meeting	28
HAC 1-1 Action for Approval of Committee Meeting Minutes.docx	28
2. Resolution, Executive Session of the Health Affairs Committee Meeting,	
April 13, 2023	29
HAC 2-1 Resolution for Health Affairs Committee Executive Session.docx	29
II. Health Affairs Committee Meeting - Executive Session (2:10 PM, time is approximate)	

The Health Affairs Committee will hold an executive session of the April 13, 2023 meeting, pursuant to Section 610.021(1), 610.021(2), 610.021(3), 610.021(12), 610.021(13) and 610.021(14) RSMo, for consideration of certain confidential or privileged communications with university counsel, property, personnel, contract negotiations and records protected by law, all as authorized by law and upon approval by resolution of the Health Affairs Committee.

HEALTH AFFAIRS COMMITTEE

Robin R. Wenneker, Chair
Julia G. Brncic
Keith A. Holloway
Jeff L. Layman
Ronald G. Ashworth (non-curator)
Dan P. Devers (non-curator)
Dr. James H. Whitaker (non-curator)

The Health Affairs Committee (“Committee”) assists the Board of Curators in overseeing the clinical health care operations of the University and in coordinating those operations in furtherance of the University’s teaching, research, and clinical missions.

I. Scope

The Committee provides oversight for the University’s clinical health care operations in the areas of:

- Mission, vision, and strategy;
- Governance and operational oversight;
- Quality of care and patient safety;
- Regulatory compliance;
- Financial planning and performance; and
- Coordination of the clinical, teaching, and research missions.
- Specific projects that enable meaningful collaboration among UM universities.

II. Executive Liaison

The Executive Vice Chancellor for Health Affairs of the University of Missouri-Columbia or some other person(s) designated by the President of the University, with the concurrence of the Board Chair and the Committee Chair, shall be the executive liaison to the Committee and responsible for transmitting Committee recommendations.

III. Responsibilities

In addition to the overall responsibilities of the Committee described above and in carrying out its responsibilities regarding clinical health care operations, the charge of the Committee shall include:

- A. Reviewing and making recommendations to the Board regarding:
 1. actions that are appropriate or necessary to assist the Board in overseeing clinical health care operations or coordinating the teaching, research, and clinical missions;
 2. significant actions related to health care which should require advance notice or approval by the Committee or Board; and
 3. other matters referred to it by the Board and University officers.
- B. Requesting, receiving, and reviewing reports and other information from University officers and advisors regarding health care operations, coordination of the teaching, research, and clinical missions, and related matters, including meeting at least quarterly and receiving regular reports from appropriate officers of University of Missouri Health Care, the MU School of Medicine, and the MU Health Chief Compliance Officer.

- C. Additional matters customarily addressed by the health affairs committee of a governing board for an institution of higher education.

IV. Committee Membership and Quorum Requirements

The Committee's membership may include non-Curator members in addition to Curator members. Subject to approval of the Board, the Board Chair shall determine the number of Curator and non-Curator members to appoint to the Committee and shall select individuals to serve as members of the Committee; provided that, the number of non-Curator members on the Committee shall not exceed the number of Curator members on the Committee, unless the Committee temporarily has more non-Curator members than Curator members because a Curator member of the Committee has resigned from the Board or the Committee. Non-Curator members may resign their Committee membership by providing written notice to the Board Chair. Non-Curator members of the Committee serve at the pleasure of the Board and may be removed by the Board Chair at any time, subject to approval of the Board.

A quorum for the transaction of any and all business of the Committee shall exist when:

1. Both a majority of all Curator members of the Committee and a majority of all members of the Committee are participating for Committee meetings which are held in conjunction with meetings of the Board; or
2. Both all Curator members of the Committee and a majority of all members of the Committee are participating for Committee meetings which are not held in conjunction with meetings of the Board; or
3. Both a majority of all Curator members of the Committee and a majority of all members of the Committee are participating for Committee meetings which are held solely for the purpose of reviewing and overseeing compliance matters.

Health Affairs Committee

April 13, 2023

Richard J. Barohn, MD

Executive Vice Chancellor for Health Affairs / Hugh E. and Sarah D.
Stephenson Dean of the MU School of Medicine



Agenda

- **EVCHA/Dean Update:** Dr. Richard J. Barohn
- **MU Health Care Financial Update:** Dustin Thomas
- **Missouri University of Science and Technology Update:**
Dr. Colin Potts, provost
- **Closed Session**



Executive Vice Chancellor/ Dean Update



Incoming MU Health Care CEO

- **Ric Ransom joins May 1 from University of Wisconsin Hospitals in the Madison Region; serves as president**
- **Nearly two decades in various health care leadership roles: chief operating officer at Greenville Memorial Hospital and positions in Memphis, Atlanta, Boston and Dallas**
- **Law degree from Cumberland School of Law in Birmingham and master's degrees in business administration and science in health administration from University of Alabama**



Ric Ransom

Incoming MU Health Care Chief Quality Officer

- **Emily Fondahn, MD, joins April 25 from Barnes-Jewish Hospital and Washington University School of Medicine; serves as associate chief medical officer and associate professor**
- **Focus on reducing hospital readmissions and preventable harm, improving clinical documentation, and education of medical students and staff**
- **MD from Northwestern University Feinberg School of Medicine in Chicago; internship, residency and fellowship from Washington University**



Emily Fondahn, MD

Serving the Boonville community

- **Jackson Road Medical Building in Boonville grand opening April 11**
- **14,000 square foot multi-specialty clinic offers services for the entire family:**
 - primary care
 - urgent care
 - physical therapy
 - imaging
 - lab



Expanding physical therapy to rural Missouri

- **Celebrated grand opening of new Mizzou Therapy-Mexico clinic on Feb. 21**
- **Offers orthopaedic, musculoskeletal, lymphedema and aquatic therapy, and cancer rehabilitation**
- **Demonstrates commitment to bringing physical therapy to rural Missourians joining clinics in Ashland, Fulton and Boonville**



School of Medicine Updates



A joint mission and vision for SOM and MU Health Care

Our MISSION

**To save and improve lives – through exemplary education,
research and patient care.**

Our VISION

**We will be the premier and transformational academic
health system for Missouri.**



Strategies to strengthen, grow and improve: RESEARCH

- **New Senior Associate Dean for Research, coming from Washington University in St. Louis**
- **Invest in infrastructure that advances our research capacity**
 - Grow an effective SOM research office, in coordination with campus
 - Centralize expertise to gain efficiencies (i.e., research coordinators, recruiters)
 - Strengthen administrative and staffing needs to ensure onboarding and support to current and incoming faculty
- **Dr. Mittendorfer's research focus: Nutrition, obesity, diabetes, hypertension and exercise; both human and laboratory research; federally funded with multiple RO1s**



Bettina Mittendorfer, PhD

Strategies to strengthen, grow and improve: EDUCATION

- **Liaison Committee on Medical Education (LCME) – April 2024**
- **Address gaps and opportunities identified through the LCME preparation process**
 - Curriculum review
 - Evaluation staffing and framework
- **Other medical school priorities**
 - Increase class size
 - Explore ways to increase residencies
 - Explore ways to collaborate across schools and campuses



Strategies to strengthen, grow and improve: CLINICAL CAPACITY

- **Active search for Vice Dean for Academic and Faculty Affairs**
- **Top-down recruitment aligned with areas of MU Health Care growth**
 - Cardiology
 - Oncology
 - Neuroscience
 - Women's and children's
- **Recruit effectively; aggressively retain to reduce turnover of our best faculty and staff**
- **Improve communications about the unique value of joining Mizzou**
- **Ongoing support for rural health care**



SOM clinical recruitment process

- **Weekly recruitment meeting with executive team: Nim Chinniah, Dustin Thomas, Katrina Lambrecht, Dr. Ted Choma and Dr. Stevan Whitt**
 - New vice dean will join this process
- **Incorporates input from department chair and supporting business model**
- **Our strategic approach to clinical recruitment is aspirational for many universities**



SOM research recruitment process

- **Potential candidates presented to SOM research committee**
- **Committee determines if candidate is potential for Mizzou Forward**
 - If YES, we work with candidate to enter Mizzou Forward process
 - If NO, recruitment can proceed through SOM
- Since July 1, 2022, we have brought in 21 new research hires
 - Transferred more than \$7 million in grant awards
 - Have \$25.7 million currently submitted



School of Medicine faculty by the numbers



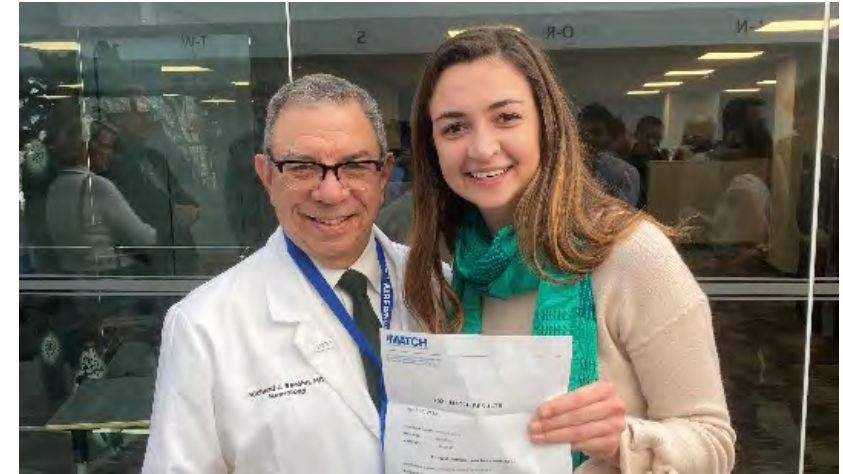
SOM rural focus and commitment

- **MU is the only Land Grant Institution with a formal partnership between a medical school and Extension**
 - The Office of Health, Outreach, Policy and Education is the link between Extension and SOM, and it has \$23M in funding for FY23 from state and federal sponsors
- **Our rural track program identifies rural medical students who want to practice in rural settings, and 63.5% of Rural Scholar Graduates practice in Missouri**
- **8,998 professionals participate in Extensions for Community Healthcare Outcomes (ECHO) annually**
- **Second simulation van added this year, which provides training to rural providers**
- **With Washington University, establishing a community network to engage rural clinicians in research with the goal of offering more research opportunities and clinical trials to rural Missourians**



Student/education updates

- **Class of 2023 highly sought after**
 - 97% received residency program match during annual Match Day
 - 31% will stay on MU campus for residency, 44% will remain in Missouri, and 36% selected residency programs in high-need care fields
- **Commencement May 13**



MU Health Care Financial Update

Dustin Thomas
Chief Financial Officer

April 13, 2023



July – February FY23

In Millions	Jul-Dec FY23	Jan-Feb FY23	Jul-Feb FY23		Dec FY23 Re-Project	FY22 Full Year	FY21 Full Year
Patient Care Revenue	\$566.2	\$201.0	\$767.2		\$1,121.3	\$1,089.0	\$1,040.1
Pharmacy/Other Revenue	\$106.7	\$35.4	\$142.1		\$188.8	\$194.3	\$157.2
TOTAL REVENUE	\$672.9	\$236.4	\$909.3		\$1,310.1	\$1,283.2	\$1,197.3
Salaries & Benefits	\$286.1	\$100.0	\$386.1		\$567.2	\$527.1	\$460.0
Supplies	\$180.0	\$59.1	\$239.1		\$335.4	\$346.8	\$294.7
Other Expenses*	\$193.8	\$62.6	\$256.4		\$362.7	\$380.5	\$352.1
TOTAL EXPENSE	\$659.9	\$221.7	\$881.6		\$1,265.3	\$1,254.4	\$1,106.8
Operating Gain/(Loss)	\$13.0	\$14.7	\$27.7		\$44.9	\$28.8	\$90.6

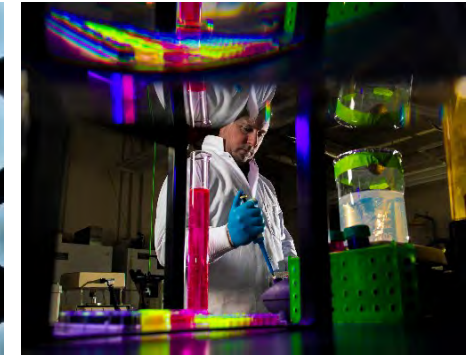
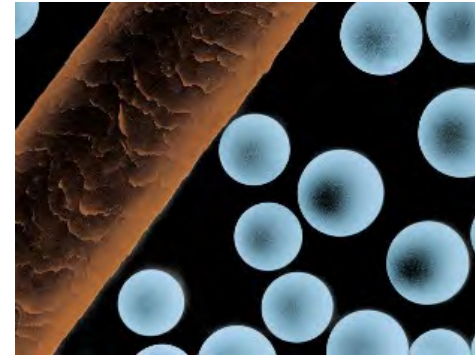
* FRA (Medicaid Tax), Purchased Services, Legal/Compliance, Depreciation, Amortization, etc.

- January and February both finished at +\$7M operating margins. Highest months of the fiscal year so far.
- Agency labor remains high
 - \$7.1M in Jan/ \$6.6M in Feb
 - Revenue is keeping pace.
- Last HAC meeting:
 - Projection was to carry Q2 results (+\$17M) forward for Q3 and Q4.
 - Would end FY23 at ~\$45M Operating Margin.
- Currently on track to exceed the \$45M by end June.
- Peer Comparison Data:
 - Contract signed with Kaufman Hall
 - University & MUHC Finance will meet with KH to normalize



Missouri S&T biomedical education and research

Presented by Dr. Colin Potts, Provost
April 13, 2023



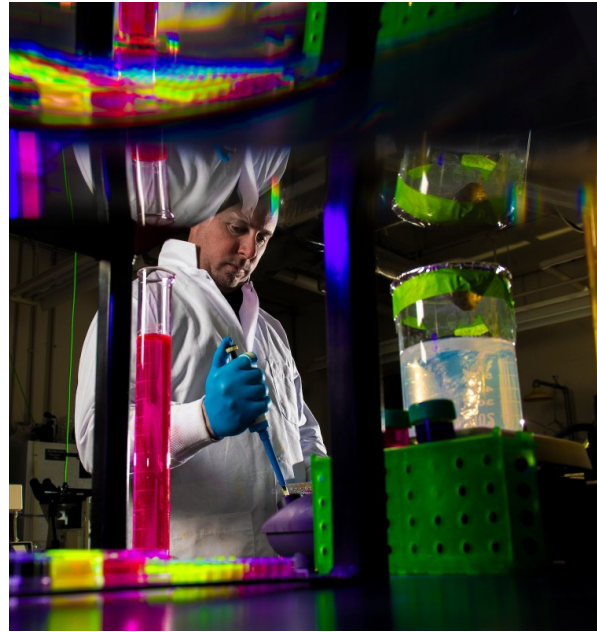
A vision for the future of health care

... preparing today's students to address tomorrow's challenges



Education

A unique pathway to educating medical doctors with renowned S&T STEM education



Research

Advanced, cutting-edge health care research and development



Partnerships

Ongoing collaboration with regional medical centers and institutes

S&T is well-positioned to expand its biomedical footprint

Proposed degree programs building on S&T's rigorous engineering and science curriculum to address future biomedical and health care needs

- ▶ B.S. in Biomedical Engineering
- ▶ Ph.D. in Bioengineering
- ▶ Ph.D. in Biological Sciences
- ▶ **\$45.8 million investment** in capital construction and renovation for bio-related facilities since 2014
 - ▶ Bertelsmeyer Hall (\$24.3 million)
 - ▶ Schrenk Hall West Renovations, Phase 1 (\$14.3 million)
 - ▶ Schrenk Hall West Renovations, Phase 2 (\$7.1 million)
- ▶ **The S&T Bioplex**, a proposed major biomedical education and research complex



Architect's rendering of the proposed S&T Bioplex next to Arrival District

S&T is well-positioned to expand its bio research portfolio

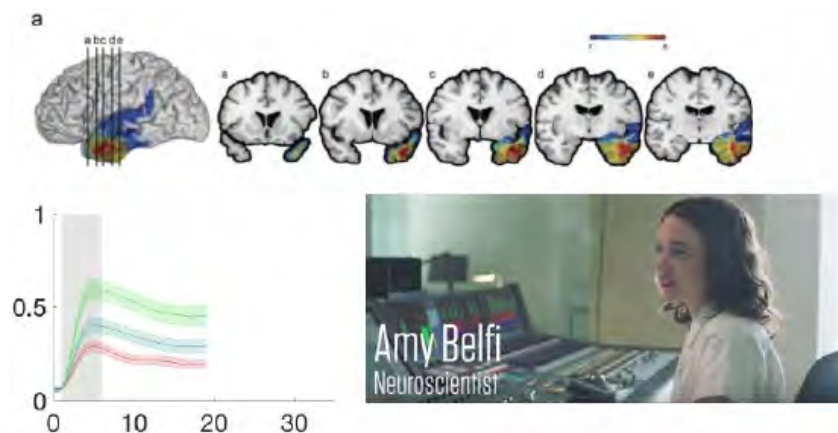
- ▶ **Over 20 faculty** involved in medical or health-related research including information technology/optimization
- ▶ **Growing support** from NIH and other federal agencies



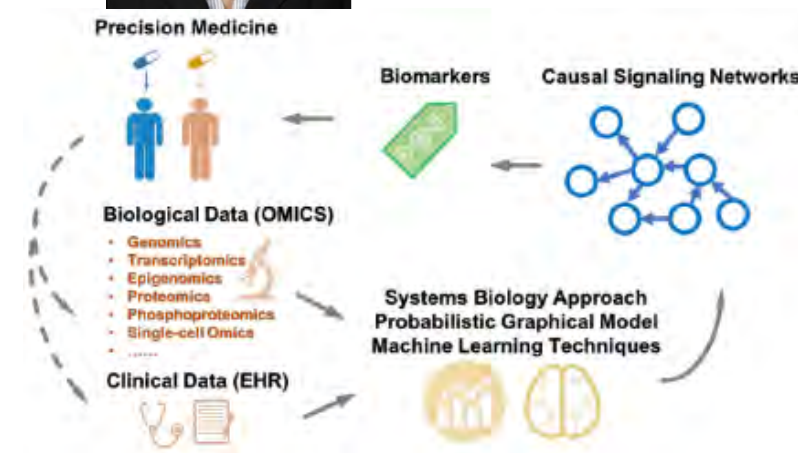
Casey Canfield:
Kidney transplant
optimization
NSF



Amy Belfi:
Music therapy for
cognitive impairment
NIH



Jinling Liu:
Predictive genomics
for hypertension
NIH



Thank you! Questions?

Missouri S&T: Solving for Tomorrow

No. 1

Recommended Action - Minutes, February 2, 2023 Health Affairs Committee Meeting

It was moved by _____ and seconded by _____, that the minutes of the February 2, 2023 Health Affairs Committee meeting, held in conjunction with the February 9, 2023 Board of Curators meeting, be approved as presented.

Roll call vote of Committee:	YES	NO
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Mr. Ashworth

Curator Brncic

Mr. Devers

Curator Holloway

Curator Layman

Curator Wenneker

Dr. Whitaker

The motion _____.

April 20, 2023

Recommended Action – Resolution for Executive Session of the Board of Curators Health Affairs Committee Meeting, April 13, 2023

It was moved by _____ and seconded by _____, that there shall be an executive session with a closed record and closed vote of the Board of Curators Health Affairs Committee meeting April 13, 2023 for consideration of:

- **Section 610.021(1), RSMo**, relating to matters identified in that provision, which include legal actions, causes of action or litigation, and confidential or privileged communications with counsel; and
- **Section 610.021(2), RSMo**, relating to matters identified in that provision, which include leasing, purchase, or sale of real estate; and
- **Section 610.021(3), RSMo**, relating to matters identified in that provision, which include hiring, firing, disciplining, or promoting of particular employees; and
- **Section 610.021(12), RSMo**, relating to matters identified in that provision, which include sealed bids and related documents and sealed proposals and related documents or documents related to a negotiated contract; and
- **Section 610.021 (13), RSMo**, relating to matters identified in that provision, which include individually identifiable personnel records, performance ratings, or records pertaining to employees or applicants for employment; and
- **Section 610.021 (14), RSMo**, relating to matters identified in that provision, which include records which are protected from disclosure by law.

Roll call vote of the Committee: YES NO

Mr. Ashworth
Curator Brncic
Mr. Devers
Curator Holloway
Curator Layman
Curator Wenneker
Dr. Whitaker

The motion _____.

April 13, 2023